

333 5086

UBCHEA ARCHIVES
COLLEGE FILES
RG 11

Yenching
Corres.
Gibb, J.M. 1927 Aug-Sep

1068

PEKING

INDEXED

TRANSFER

Peking University

August 2, 1927

Mr. Jno. McGregor Gibb, Jr.,
4650 Locust Street,
Philadelphia, Pa.

My dear Mr. Gibb:

Thank you for your letter of July 28th with enclosed check for \$6.30 in payment of an item which we have been holding in suspense on Mrs. Gibb's account.

We are asking Mr. Murphy's office for additional copies of the blue prints of McBrier Hall and Warner Gymnasium which you need in preparing the order for the hardware in these buildings. As soon as these blue prints arrive we will send them to you. It has been the usual procedure here in the office not to send out of the city our file copies of the blue prints of various buildings except in cases of emergency. Personally I am always anxious to eliminate red tape or routine office procedure whenever anything can be gained thereby; and yet I think this particular rule is a good one because we are constantly having requests from different people who desire to examine some one or another of these blue prints, and if we do not keep a full set on hand we will inevitably discover that the particular prints wanted has been carried away and the one having it has forgotten to return it promptly. Since a matter of a few days will probably not make much difference in this order for hardware I trust this delay will not inconvenience you.

*will
Linda
will
you
take
this
up
Murphy's
office*

The matter of controllership was mentioned in a fairly long cable sent to Peking last week. The phrasing of this particular inquiry was as follows:

"Do you recommend appointment of Mr. Gibb as controller, and if not what are your plans for Mr. Gibb?"

This phraseology, which naturally had to be influenced somewhat by the limitations of the code, was worked out after conference with Dr. North. You will note it does not exactly follow the suggestion you made at the Finance Committee meeting. Since no formal action had been taken by the Board of Trustees it would have been impossible for this office to state that "the Board of Trustees would look with favor upon" any special settlement of this question. Also, in the light of Dr. Stuart's recent letters touching on problems of administrative organization on the field, it seemed advisable that we phrase the inquiry so as to leave the initiative with Peking.

1069

ing rather than New York. Our cablegram requested a reply.

Very sincerely yours,

Assistant Secretary
Peking University

BAG-H

1070

HENRY KILLAM MURPHY
ARCHITECT

1906-HENRY KILLAM MURPHY
1908-MURPHY AND DANA
1921-MURPHY, MCGILL & HAMLIN
1923-HENRY KILLAM MURPHY

HEAD OFFICE-NEW YORK CITY
PERSHING SQUARE BUILDING
PARK AVENUE AND 42nd STREET
TELEPHONE MURRAY HILL 5800
CABLE ADDRESS "MURDAN" NEW YORK

MANILA OFFICE
PACIFIC BUILDING

PEKING

MAIN ORIENTAL OFFICE-SHANGHAI
UNION BUILDING
CANTON ROAD AND THE BUND
August 1927 CENTRAL 4706
CABLE ADDRESS "MURDAN" SHANGHAI

re: YENCHING UNIVERSITY.

Mr. J. McGregor Gibb,
4650 Locust Street,
Philadelphia, Pa.

Dear Mr. Gibb:

In accordance with letter of August 4th received from Mr. B. A. Garside,
we are enclosing herewith the following blue-prints which he requested us to send
you:-

Recitation Building

- Drawing 1-R - First Floor Plan
" 2-R - Second Floor Plan
" 4-R - East & West Elevations and Sections

Warner Gymnasium Building

- Drawing No. 2 - First Floor Plan
" " 4 - Front Elevation
" " 5 - End Elevations
" " 6 - Rear Elevation

Very truly yours,

HENRY KILLAM MURPHY.

Per *ack*

ack
7 encls.

1071

HENRY KILLAM MURPHY
ARCHITECT

100-HENRY KILLAM MURPHY
100-MURPHY AND DANA
100-MURPHY AND DANA
100-HENRY KILLAM MURPHY

MAIN OFFICE NEW YORK CITY
PERKINS SQUARE BUILDING
PARK AVENUE AND 42ND STREET
TELEPHONE MURRAY HILL 1200
CABLE ADDRESS "MURRAY" NEW YORK

MANILA OFFICE
PACIFIC BUILDING

HEAD OFFICE NEW YORK CITY
PERKINS SQUARE BUILDING
PARK AVENUE AND 42ND STREET
TELEPHONE MURRAY HILL 1200
CABLE ADDRESS "MURRAY" NEW YORK

RECEIVED
UNIVERSITIES
JUL 8 1927
JOINT OFFICE

1072

Finance
Cover
4650 Locust Street, Philadelphia, Pa.
August 6th, 1927.

My dear Dr. North:-

I am in receipt of the minutes of **TRANSFER** of the Grounds and building committee from Peking. This meeting was held June 30th. There was also a letter from Mr. Barker dated July 6th. He takes it for granted that I am settled in New York very close to the Trustees, and leaves it for me to explain the minutes and his difficulties in Peking. **PEKING**

Taking up the minutes first:- There seemed a very small number at the meeting. Mr. Bevan being the only one outside of the University faculty. There was a suggestion made before I left Peking that the Grounds and Buildings Committee be made a faculty Committee. This was opposed by several present at that meeting and, I think, voted down. Miss Stahl and Mr. Chuan were not members of the committee when I knew it, but perhaps they were representing Mrs. Frame and Dr. Stuart at this meeting.

The matter of FISHING was carried, as they hope the fish will help to keep down the mosquitoes. I advocated allowing our own people to fish with barbless hooks when this was talked over formerly but that suggestion did not carry. One of the difficulties we have out there is that there does not seem to be any one who takes the responsibility of seeing that actions of this kind are put in force. This action seems to make Mr. Chuan responsible.

Mr. Davis' committee on FINANCE did not seem to make very much headway. That is headway of an advance nature. I know that your office has been urging the Local treasurer to make the adjustments, in the Building Operations Undistributed acct., now made, for some time.

I am surprised that the Committee could not locate any BUILDING FUNDS in the hands of the treasurer for President Stuart has told me, repeatedly, that the students have collected over Four Thousand dollars for the gate and that it had been paid to the treasurer. It was on this statement that the Grounds and Buildings Com. authorized the Construction Bureau to let a contract for the gate. It was also my understanding that the Peking-Tientsin (Dormitory) campus wall fund had reached Sixteen Thousand before a certain Five thousand that I saw paid over was received. Just under sixteen thousand dollars is shown as having been paid over up to May 31st. The construction Bureau balance sheet of that date shows nearly eight thousand dollars spent for wall and three thousand spent for gate. Of course my understanding of amounts collected may not be right as I only had hearsay to go on for the amounts.

It is to be deplored that the committee did not the Operation and Maintenance ledger under its study. But Mr. Barker writes in his letter that "the Treasurer's Office through Mr. Beddow acknowledge their debt on the heat, light and water account which Wiant has been refusing to do." He adds however "That however does not help for the simple reason they have no ready money on hand (with which to pay). So we are carrying an overdraft which is a current account debt."

I do not think that the vote 1239 would have been taken had President Stuart been present at the meeting. This athletic department debt represents the amount spent in fixing up the temporary athletic field. President Stuart felt that this was a just charge against campus improvements, and that in making the change from a city to a country site, rather extensive arrangements for athletics

should be provided, so that the students would find something to take the place of the city's attractions. We often suggested that these improvements should be provided from current athletic funds but were always told there were no funds to meet them.

Heading numbered two under this vote is a little misleading. When I first read it I took it to mean that the committee is trying to get at the facts, which were set before it some months ago by President Stuart, namely that the cost of no building, with the ~~possible~~ exception of Ninde has run over the amount collected for that building. If this is what they are trying to find out I wrote to Mr. Barker on July 16th, after my first visit to New York "The Trustees are not willing to authorize us to spend up to the whole amount collected for any one building. You will recall Dr. Stuart's feeling that the amount collected for a dormitory, for instance, \$ 50 000 could all be spent on that dormitory. As there has been so much used in campaign expenses, so much spent in developing grounds, and on so many other items, they feel that for the present each building should be kept down to the very lowest possible figure." This may answer the question as far as Mr. Barker is concerned, but may not satisfy some others on the field. I believe it is not an action of the Trustees, and it might be worth while to make it an action for sending to the field.

If this is the substance of the query under heading numbered 2, all well and good, if it goes back to the athletic account the explanation is as above. The items contain the leveling and filling of a considerable area which now accomodates some eight or ten tennis courts, two basket ball courts and a rather small football field with a race track of less than a quarter mile around it. This filling would have been necessary sooner or later in any case, tho the leveling would not have been so perfect, and the back stops and goal posts, net posts and cinders, and other special athletic equipment which are also charged to the account would not come under the head of necessary work. As far as I noticed there was none of this kind of equipment brought from the old site in reking.

I suppose the committees appointed are made necessary because the fiscal year ended some time in June and there must be a reorganization of the Grounds and Buildings Committee. The last committee, that on finance is a new one and just what its duties will be can only be surmised.

The vote on ROADS is doubtless one to save any further expense in this connection. Probably all the materials, purchased and hauled last winter, have been used up. The plan, being followed up to this time, proposed to link up the college buildings and to have two gate approaches with the main road. There was no plan to link up the East residence Compound nor the Tsai Tao Garden.

In this connection the writer has always felt that these two residence sites, being separated from the main campus by unowned property, would have to wait for modern streets connecting them to the campus till such time as public sentiment could be aroused, this might lead to the village and the University doing something together in the way of roads. He has always felt that if the work was undertaken by the University alone, the village would use and abuse the road, and it would become a constant liability of the University and perhaps a source of friction between us and the village.

THE SWIMMING POOL was a student enterprise, but when it

•••

was being discussed Mr. Lund happened into the office and hearing what was afoot offered Eight Hundred Dollars, which he claimed from the University for interest on unpaid account toward the pool. The claim had never been acknowledged, the committee having voted once that they did not think it was due, but left the matter in Dr. Stuart's and my hands. We decided to accept the offer of Mr. Lund, so while it is in the nature of a gift, there is no cash gained in the accounts. Dr. Stuart thought he could raise eight hundred dollars and the students were to raise four hundred. Apparently the pool has been used before the final arrangements were made hence the action of the committee. It would seem that the action was taken on the initiative of Dr. Learmonth.

I could wish that the committee had left the painting and color washing till some time when there were more funds with which to carry on. I remember either in the Trustees committee meeting or in conversation with one or another of the trustees the statement that the University should carry on as a poor missionary institution. If that idea could be gotten to the field it would help matters. Much interior decorating, while perhaps desirable from an aesthetic standpoint, is not necessary in these recently finished buildings. After a dormitory room has been occupied for two or three years the walls may need a wash so as to make them sanitary.

This much for the minutes of the meeting. I take it you have a copy of the minutes, if not I will send you the copy I have here. On his letter Mr. Barker explains the cable of June 28th. You will recall that it read: "Have been advised \$ 15,000 has been sent by mail, strongly urge in addition cable McBrier \$ 10,000. Need at once 40,000 Mex. Barker. He says: "We are overdrawn at the bank \$ 20,000, we cannot pay the cement people \$ 10,000 that is due, and the main contractor wants at least \$ 10,000 before the 20th of the month, not to mention the 10,000 outstanding to foreign firms, the balance of the cement (over and above the 10,000 mentioned above) and all the money owed the smaller contractors (this will not be very much)." The () are my thoughts on the points. Mr. Barker now goes on to say: "Wiant now tells me (his cable was June 28th, and he was counting on the \$ 15,000, while his letter is July 6th.) that he thinks the \$ 15,000 that are in the mail are not for us at all. If that is so then I think we ought to wind up the construction Bureau, because we simply cannot hold on in the face of these debts to both foreign and Chinese firms unless we have some possibility of clearing them off this month." The same trouble is going on between the Construction Bureau and the Treasurer's office, as to when and how payments are to be made between the two.

Mr. Barker asks that money be cabled rather than sent thru the mail, as the interest paid for sums while they are in the mail will more than pay cable charges. If permission to draw certain amounts is cabled, they on the field can send to the bank paying the highest rate for Gold Dollars that day, and in that way we get the most for our money. Cabled money takes the rate of the bank that handles the transaction.

He then mentions "a most annoying thing and adds need not mention this in New York". If however the Trustees are to make wise decisions on affairs in Peking they must know the facts; which are briefly in this case, that the Hong Kong & Shanghai Bank sent a letter to the University on June 7th, which was not answered up to June 30th, when the bank asked Mr. Barker about it, and it had

E.M.M. ^{6/8/27} ~~4/27~~ Page 4.

never been answered, nor had a copy enclosed for Mr. B. been passed on to him. I know of a similiar case back in 1922 when important business communications were sent to the University's general office during a school holiday and left unopened there, till an important date was passed and a document had expired which did not help the financial credit of the University at all. I tried at that time to impress on "the powers that be" that the business end of the institution could not be run on a collegiate holiday basis.

The Construction Bureau Secretary has had ten days or more in the hospital and Mr. Hildabrand has been down with malaria. He is back and feeling fine, but she is still away. Mr. Levan one of the G. & B. committee is spending a good deal of time on the campus. Mr. Barker ends his letter "Things are going on fairly well except for the money".

I hope if there is anything that I can add to this letter you will let me know.

Sincerely yours

John Mc Jager 9/11/27

6/8/41
 Page 4.
 never been answered, nor has a copy enclosed for Mr. L. L. Brown passed on to him. I know of a similar case back in 1932 when important business communications were sent to the university's general office during a school holiday and left unanswered there, till an important date was passed and a document had expired which did not help the financial credit of the university at all. I tried at that time to impress on "the boys" that the business end of the institution could not be run on a college holiday basis.

The Corporation Bureau Secretary has had ten days or more in the hospital and Mr. Hildbrand has been down with malaria. He is back and feeling fine, but she is still away. Mr. Brown spent the summer committee is spending a good deal of time on the campus. Mr. Barker and his father things are going on fairly well except for the money".

I hope if there is anything that I can add to this letter you will let me know.

Sincerely yours

John W. Fisher



TRANSFER

Peking University

August 8, 1927

Mr. Jno. McGregor Gibb, Jr.,
4650 Locust St.,
Philadelphia, Pa.

My dear Mr. Gibb:

We have received a copy of Mr. Murphy's letter to you stating that he is forwarding the blue prints ordered from him last week. I am at this time sending you under separate cover one additional blue print, that of the second floor of the Warner Gymnasium, of which we had an extra copy in this office and which it was not necessary to order anew. I trust this will supply you with all of the material necessary to go ahead with your order for the hardware needed in these buildings.

Your letter of August 2nd raises the question of your expenses on your trips to New York. This is certainly a justifiable claim and one which I must take up with the Finance Committee at the earliest opportunity. I believe they have not as yet authorized our Treasurer's office to make the disbursements, but possibly a conversation with the Chairman of the Committee will be all that is necessary. I am hoping to see Mr. Warner within the next couple of days and if he is willing to authorize our going ahead I will be able to send you a remittance in a few days. If he advises that we wait for a more formal action of the Finance Committee a somewhat longer delay will be involved. I am enclosing a blank form for rendering travel account. Will you please fill this out and return it to us so that we will have a regular voucher for our accounting records.

Thank you for the copy of your letter that you wrote to the Bommer Spring Hinge Co. For the sake of future reference, all of this correspondence with the Bommer Co. should be on file in our office here. I will be glad to have copies made in this office of their letters to you, together with any of your replies of which we do not have a record. If you will send this material to us or bring it with you on your next trip to the city we can have this copying done.

Your letter to Dr. North was received this morning. Since Dr. North is on vacation this month and left instructions that this office was to go over all correspondence coming in and to forward him only the extremely urgent items, we have gone over the letter and are acting upon such matters as require attention during the present month. I will pass on to Dr. North any matters that seem to require his immediate attention.

1078

J.M.Gibb-2

8/6/27

Our office has received a copy of the minutes of the Grounds and Buildings Committee on which you comment. The minutes of the Committee and an accompanying letter of Mr. Barker seem to have been prepared at "the darkest hour just before the dawn" for within a few days after this material was mailed from Peking they must have received both by mail and cable authorization of sufficient financial assistance to help the Construction Bureau through the worst of its urgent need.

Thank you for the quotation you included in one of your letters of news just received from Peking. The situation in China changes so rapidly these days that letters are always more or less obsolete before they reach us from the field or before our replies can get back to China. Even so, it is extremely valuable to know of the experiences which the colleges in China are passing through.

With all good wishes, I am

Sincerely yours,

Assistant Secretary
Peking University

BAG-H

Enc.1

1079

PEKING

TRANSFER

Peking University

August 10, 1927

Dear Mr. Gibb,

Enclosed we are sending a check for \$42.03 in payment of your travel account.

Sorry to find that the blue-prints sent you by Mr. Murphy didn't include the plans for McBrier Hall of which you are in need. Miss Linahan has spent some hours in going through all our Peking plans and files, and hasn't been able to locate them. We have also called up Mr. Murphy's office and they deny having them. Our next step will be to write to Dr. North and see if he can give us a clue. Possibly Mr. McBrier has them, but he also is on his vacation.

I'm mighty sorry if our office has seemed slow or reluctant in supplying you with this material. We are anxious to do everything possible to cooperate. I think you will agree with our desire to keep one copy of each of the Peking plans in this office, for the present frantic search for the McBrier plans beautifully illustrates what happens when the last copy available is taken out. Just as soon as the prints can be located, we will have copies made and sent you.

I know that the delay of the field in replying to our cablegram is seriously interfering with your personal plans. We got our inquiry off promptly after the meeting and specifically requested a reply by cable. I suspect that in Peking as well as New York practically the whole force is vacationing and it is extremely difficult to get any action, or even opinion. I will notify you at once when a reply arrives.

Cordially yours,

BAG/G

P.S. Thanks for the Bommer Hinge letter. I will have it copied and will return the original herewith.

1080

TRANS

Peking University

August 16, 1927

My dear Mr. Gibb, ✓

From your letter of yesterday, I note you had not then received the cablegram which we forwarded to you by Special Delivery on Thursday morning, August 11th. You should have received it that same day. In case this earlier letter containing the cable went astray, I quote its translation below:-

"PRESIDENT OF THE UNIVERSITY THINKS IT WOULD BE UNWISE TO HASTEN DECISION. AWAIT LETTER(S). BARKER."

Your letter discusses at some length the relationship between Construction Bureau finances and the office of the Field Treasurer. This subject has already been lightly touched on by the Finance Committee, but may be deserving of further study. I'll see that Dr. North receives your letter at the earliest possible opportunity, and that it is brought to the attention of the next Finance Committee meeting. Of course the danger which must be carefully avoided is that in attempting to solve this particular problem the Trustees don't seem to abandon their policy of dealing with the field as a harmonious unit and assume instead the attitude of trying to act as referee between discordant factions. Such a policy here in New York would prove fatal to harmony and esprit de corps in Peking.

In a letter received this morning from Dr. North I find the following request:- Please ask Mr. Gibb to send word to me here as to what houses by number and for occupant are in the so-called Yen property." Will you please do this? Dr. North's address to the end of this month is "c/o Sea Rivers Club, R. F. D., Marshfield, Mass."

Sorry the cablegram was so slow in reaching you. I can't imagine what happened to it.

Cordially yours,

BAG/G

1081

PEKING

Peking University

August 18, 1927

John
Mr. James MacGregor Gibb, Jr.,
4650 Locust St.,
Philadelphia, Pa.

Dear Mr. Gibb:

We are returning herewith the memorandum on the Peking University power station which you gave us some time ago. Copies have been prepared for all the members of the Finance Committee and will be distributed to them at the first opportunity.

We are also returning the August 9th letter of the Bommer Spring Hinge Co., a copy of which has been made for our Central Office files.

Mr. Krueger of the U.S. Steel Products Co. telephoned to inquire the exact thickness of each of the four walls of the Men's College Gymnasium where the walls and roof trusses will meet. From the diagrams they estimate the thickness to be 17 inches but wish to verify this. We stated we would communicate with you and would inform him.

With best wishes, I am

Very sincerely yours,

BAG-H

Enc. 2

1082

PEKING

4650 Locust Street, Philadelphia, Pa.,
August 15th, 1927.

TRANSFER

PEKING

My dear Dr. North:-

generously
I am again in receipt of a letter from Mr. Barker, sent to me in New York and forwarded here. The date of this letter is July 17th, it is written in long hand on a Sunday evening. He says that Miss Fig the U. S. Office Secretary is still away sick and Miss Lamkert who was substituting for her has been down for a week or more, also the Chinese Accountant, which makes his, Mr. Barker's, lot more difficult.

It seems that when the Board's cable of July 7th was received both Dr. Stuart and Mr. Wiant were away at the Shore. The U. S. acct. was then overdrawn at the bank Local Currency \$ 15,000, and Mr. Barker and Mr. Tsai got together and went to town and sold the three drafts authorized. Mr. Barker encloses the Belgium Bank's letter confirming the transaction. The rate of exchange 2.192 which was obtained is quite good. They seem to have gotten the money into the bank the same day, July 8th, which of course saved the interest on the overdraft for that day and all succeeding days.

Mr. Barker goes on to tell how that on the 12th of the Month three drafts were received from Mr. Wiant from the shore for the amount authorized in the cable. Apparently the President's office had sent a copy of the cable to Dr. Stuart who in turn had told Mr. Wiant who had drawn the drafts and sent them to Mr. Tsai for cashing. Apparently the treasurer had taken the book of blank drafts to the shore to prevent any one putting business thru in his absence but had left a second book of drafts around and had not told Mr. Tsai that they were not to be used. After finding that his drafts were not needed, Mr. Wiant sent an unpleasant letter to the Assistant Treasurer saying that his action was illegal, that neither he nor Mr. Barker had any authority in the matter and that there was no rush in the Construction Bureau for the money. Whether the first part of his letter covers the facts I am not able to say but as to the needs of the Construction Bureau I think there is no doubt, for the overdraft was worrying those in charge and, as Mr. Barker points out there is no use of losing seven dollars a day interest charges just because the Treasurer wants to hold everything in his hands even when he is on summer holiday. There is also the University's credit with the bank. It was important that the amount of the overdraft be reduced at the very earliest possible moment. I know how the bank watches every day and checks up with you as to when money is expected and when it is finally paid into the account, so that every day counts.

There is further cause for trouble in that the Construction Bureau knows that the letter containing the checks for McEriar and for Berry amounting to gold \$ 15,000 were in a mail some of which was delivered on July 12th at the University. Mr. Wiant has apparently given the Post Office instructions to forward all his mail to the Shore without allowing any of it to go to the Treasurer's office so that these two checks have gone to the shore and up to the time of Mr. Barker's letter, July 17th no sign of them has been seen either at the bank or at the Construction Bureau.

This brings me back to a request that was made by Mr. Barker some time ago: that Construction Bureau remittances be sent directly to the Construction Bureau, and that only the reports of them go thru

1083

the treasurer's office. It seems to me that this would make for a saving of interest charges and also of nervous wear and tear on Mr. Barker and those who are associated with him. I hope that this request can be granted, if it has not already been put into effect.

There is also enclosed a scrap of paper dated June 28th, and signed by Mr. Wiant. It is headed "From the B.O. Undistributed a/c:- distributed :- at 5379. The whole paper is about three by four inches, there are eight buildings listed and two columns of figures and the gold total is twenty dollars in error. This wrong total is carried into the May 31st treasurer's reconciliation. Of course there may be an error in one or more of the items, and the total may be a correct total.

Mr. Barker also enclosed a copy of his letter to the Hongkong & Shanghai Banking Co. which was written because neither the Treasurer nor the President had answered the Bank's letter of June 7th. This contretemps was mentioned in Mr. Barker's last letter. I will enclose this for the New York Office Files.

Barker goes on to say that things are going on all right, that Mr. Devan is helping a lot, that the heavy rains have done practically no damage, the roads are holding up well, that the second floor of McBrier is cast, that with the gold \$15,000 expected next month they will be able to look the world in the face. He goes on to say "But my, we have been up against it! I have never felt the strain of anything so much I think, certainly not for a long time. I wish a cloud sail gaily off to P. T. H. and forget all about it!"

He has not had a letter from me since my arrival in the States up to the time this letter was written.

I have ordered two memorial tablets for two residences here in Philadelphia. Had two bids the lowest was forty four dollars for two and I have given them the order for the work. The copy is to be ready tomorrow. I hope not many of the donors will ask us to put similar tablets up in the various buildings. If there are any more to be looked after I can easily do it here.

I am proceeding to look for a house for the family as reking does not seem to be going to cable an answer and time for vacating this house is drawing near.

As far as I can follow the China Political situation there does not seem to be very much change either for the north or the South. While the former have been making some gains, a new alignment in the south will more than offset these gains. The south seems to be freeing itself from the Russian Element, which is very good.

Sincerely yours

Jno Mc Jeger Feb 27.

A.M.W. Aug. 15th, 1927. Page 2.

the Treasurer's office. It seems to me that this would make for a saving of interest charges and also of nervous wear and tear on Mr. Barker and those who are associated with him. I hope that this request can be granted, if it has not already been put into effect.

There is also enclosed a scrap of paper dated June 28th, and signed by Mr. Wiant. It is headed "From the A.O. Undistributed" and is distributed at - at 5379. The whole paper is about three by four inches, there are eight buildings listed and two columns of figures and the gold total is twenty dollars in error. This wrong total is carried into the May 31st to answer's reconciliation. Of course there may be an error in one or more of the items, and the total may be a correct total.

Mr. Barker also enclosed a copy of his letter to the Hongkong & Shanghai Banking Co. which was written because neither the Treasurer nor the President had answered the bank's letter of June 7th. This correspondence was mentioned in Mr. Barker's last letter. I will enclose this for the new York office files.

Barker goes on to say that things are going on all right, that Mr. Levan is helping a lot, that the heavy rains have done practically no damage, the roads are holding up well, that the second floor of the tower is cast, that with the gold \$15,000 expected next month they will be able to look the world in the face. He goes on to say, "but my, I have been up against it! I have never felt the strain of anything so much I think, certainly not for a long time. I wish I could sail off to E. H. and forget all about it!" He has not had a letter from me since my arrival in the States up to the time this letter was written.

I have ordered two memorial tablets, for two residences, here in Philadelphia. Had two bids the lowest was forty four dollars for two and I have given them the order for the work. The copy is to be ready tomorrow. I hope not many of the donors will ask us to put similar tablets up in the various buildings. If there are any more to be looked after I can easily do it here.

I am proceeding to look for a house for the family as taking does not seem to be going to cable an answer and time for vacating this house is drawing near.

As far as I can follow the China political situation there does not seem to be very much change either for the north or the south. While the former have been making some gains, a new alignment in the south will more than offset these gains. The south seems to be freeing itself from the Russian element, which is very good.

Sincerely yours

Joe Mc Geer P.M.A.



5801

44-271
5 Dreycoote Lane, Haverford, Pa.
August 27th, 1927.

PEKING

My dear Mr. Garside:-

I yesterday took delivery of the two memorial tablets one for the house given by

Mrs. J. Milton Colton, of Abington, Penna,

for the house given in memory of

and the other

Henry A. Laughlin by Anne Irwin Laughlin of Chestnut Hill, Philadelphia.

*Sam
Hend
me
not
done*

I had these boxed and was ready to send by parcels post to Peking when I found out that they were nearly two pounds heavier than the postal regulations allowed for Peking but that they could go to Shanghai so I sent them to the Associated Mission treasurers and have today written to the Treasurers telling them about the parcel and asking them to get them forward to Peking. I will also write to Mr. Barker and ask him to be on the look out for them

I am enclosing the bill for the tablets, including postage, packing and carfare expended they come to \$48.96 and I would be glad to have a check for the same at your convenience.

I am also enclosing the last communication from the Bommer Spring people for your information. I do not expect to be in New York for some time to come, so perhaps you had better see these people and clear the matter up with them.

A letter to Mrs. Gibb from Peking says that Mr. Barker is looking very thin and washed out. The theonometer was ranging about 110° at the last word we have had.

I am not sure that the Northern Gains are real advance in the making of China or not.

Sincerely yours.

John M. Gibb

We will be at 4650 Locust Street till the First of September after that date the above address will be our permanent address, we hope.

RECEIVED
UNIVERSITIES
AUG 28 1973
JOINT

1087

PEKING

TRANSFER

Peking University

August 31, 1927

Mr. J. M. Gibb, Jr.,
5 Dreyeste Lane,
Haverford, Pa.

My dear Mr. Gibb:

Thank you for your letter of August 27th informing us that you have completed arrangements for the two memorial tablets that you are sending to Peking. Our correspondence shows that this matter has been long delayed so we are exceedingly glad that you have finally disposed of it. If you have not written to the donors concerned I will take up the matter of notifying them that these tablets have been sent out. We are enclosing a check for \$48.96 in payment of your attached bill.

We have made a copy of the letter from the Bommer Spring Hinge Co. and are returning your original herewith.

On August 18th we sent you a letter telling of the request of the United States Steel Products Company for the further information regarding the thickness of the walls of the Warner Gymnasium. Since you do not refer to this matter in your letter of August 27th, there is a possibility that our former inquiry has gone astray. Therefore I will quote this inquiry again:

"Mr. Krueger of the U.S. Steel Products Co. telephoned to inquire the exact thickness of each of the four walls of the Men's College Gymnasium where the walls and roof trusses will meet. From the diagrams they estimate the thickness to be 17", but wish to verify this. We stated we would communicate with you and would inform him."

Hoping that your move to Haverford will be a pleasant one,

Very sincerely yours,

BAG-11

Enc.

1088

TRANSFER

September 2, 1927.

Mr. J.M. Gibb,
4650 Locust Street,
Philadelphia,
Pennsylvania,
U.S.A.

My dear Gibb:

I was glad to have your long letter with its clear and full explanation of conditions as you found them at the office, and comments on your own plans. Having been through similar experiences with the Trustees and periods of impatient waiting for them to meet and other things to happen, I can sympathize in what has happened to you. On the other hand, I agree with you that there is at least a nucleus of the Trustees who are genuinely interested in the University and are doing their best for its affairs. I was quite disappointed when the cable came indicating that it did not seem practicable to make a place for you in the home office, as I had looked forward to this as the best use of your time both for the University and yourself in the next few years, if not for a longer period.

As I tried to make clear to you on the occasions when we spoke of it, any proposal looking forward to your becoming treasurer or comptroller would be opposed by a sufficient number of faculty members to make this an unwise move. You already know my personal opinion of yourself and my hopes over several years that matters could so work out. Opinions to the contrary, however, are sufficiently representative for me to realize that any attempt to force the issue would lead to protests or at least to lack of support which would increase the difficulties of a position not too easy at its best. I had, therefore, come to the conclusion that your return to the Department of Chemistry as agreed by the present

members of that department would keep you with us and would enable the University to have the benefit of your long experience and capable judgment in many matters outside of your class room duties. This could take the form of a temporary return to the Construction Bureau provided that funds can be secured for additional building, or serving on such committees as Grounds and Buildings or Operation and Maintenance of the Physical Plant. The only points to guard against as was indicated to you before you left are that you ought to take opportunity for further study in the special courses which you would take on your return, and that you be warned of the present temper of Chinese students and their extreme sensitiveness to anything that savors of autocratic methods by the faculty members. I feel that both of these points can be taken care of if you put in the coming year in study along the lines that you and Wilson will have talked over and with the loyal colleagues you will find in the department as well as outside when you first come in contact with the students. My experience has been that not only I myself but all others appreciate and admire you more as we get to know you better, and I feel quite sure that this will be the case with the students of the present day who after all are essentially the same as they always have been. While it may seem that three foreign members in the department are somewhat excessive, yet if the University grows and if premedical and industrial chemistry are both developed we ought to have an adequate staff. No one questions any longer our serious intention to put Chinese into leadership and to increase the Chinese proportion of our faculty. If one department, therefore, happens to be chiefly staffed with foreigners it presents no disadvantage provided that those men individually give evidence of being qualified for their work. This is after all the thing that sensible Chinese really care about.

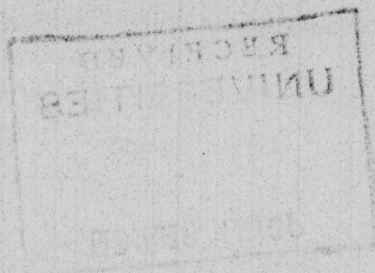
This letter is an attempt to answer yours in the same spirit of frankness, good will and desire for the best interests of the University and of yourself personally. Whatever decision you make I am quite sure will consider all of these factors and will not be misunderstood by the rest of us. I shall await eagerly your decision as to what seems to be your best course. Let me take this occasion to tell you again how thoroughly pleased I have been at the way you have handled our construction work from the beginning considering all the difficulties inherent in the job and your own lack of technical and other experience in certain respects. I do not see how it could have been better done. Whatever you do hereafter, it

(3)

remains a monument to a whole hearted devotion, shrewd practical sense and skill in dealing with a very varied lot of Chinese foremen, workmen, officials and business men, engineers and manufacturers, etc., of several nationalities, and impecunious but perhaps overly ambitious and impatient members of a University group, with the result that we have a plant which already is a source of joy and pride.

With affectionate good will,

Very sincerely yours,

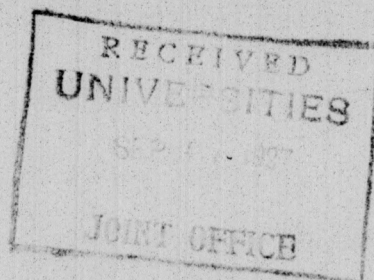


(3)

remains a monument to a whole hearted devotion, shrewd
practical sense and skill in dealing with a very varied lot
of Chinese foremen, workmen, officials and business men,
engineers and manufacturers, etc., of several nationalities,
and in particular with the result that we
have a plant which already is a source of joy and pride.

With affectionate regards will,

Very sincerely yours,



1092

5 Dreyfote Lane, Haverford,
Pennsylvania,

September 3rd, 1927.

Mr. B. A. Garside,
China Union Universities,
150 Fifth Avenue, New York City.

INDEXED

TRANSMITTED
PEKING

My dear Mr. Garside:-

I have to thank you for your letters of August 31st and of September 1st, and for the check for \$ 48.96 enclosed in the former.

The tablets have gone forward by post to Shanghai and word of their arrival has been sent both to Peking and to Shanghai. I have not however written to the donors as I have had no connection with them and while willing to write if it is best, would like some leads with them before I meet them.

Are you going to take up the affair with the Bommer Hinge Co. or is it to be left over till something calls me to New York.

copy attached
In regard to the thickness of the walls in the Warner Gymnasium. The Products Company have Mr. Murphy's drawings, which is all the information that I have here. We in Peking did not cut down on his drawings inadvisably. In this instance the thickness of the wall would tend to increase rather than diminish, as Mr. Murphy never troubled to get dimensions of Chinese ricks and his sizes were uniformly small. It will be safe to tell the bridge people to figure on the 17" that they find or think they find in the drawings. This inquiry on their part illustrates again, the point that we have repeatedly emphasised with the Trustees that Mr. Murphy's drawings are never adequate for the work in hand, and that his fees are far too high for the work done.

We are in receipt of a letter of August 4th from the Construction Bureau in which they say, "Assuming that there will be Mex. 31000 for August and that it will be cabled" also "Things have been going on smoothly and the various have been more or less surmounted as they have arisen."

Dr. Stuart's letter shows the feelings of the field in facing the financial situation. I am not inclined to agree in the complete closing of the plant as suggested, but would keep it going with as large a staff as could be supported with the funds that are available.

We are slowly settling into this house. Too close to the Penna. Main Line trains, but otherwise all very nice.

very sincerely

Jno McJannet

1093

Handwritten signature

RECEIVED
UNIVERSITIES
SEP 6 1957
JOINT OFFICE

PEKING

TRANSFER

Peking University

September 10, 1927

Mr. J. M. Gibb, Jr.,
5 Dreycoote Lane,
Haverford, Pa.

My dear Mr. Gibb:

There are several matters in recent letters from you to which I have not given a reply. I will take some of them up in order.

Dr. North's advice on the memorial tablets recently sent to Peking is that we ask the authorities in the field to correspond direct with the donors of these ~~tablets~~, telling of their arrival and installation ~~that~~ *tablets*. That will perhaps give a more personal and intimate contact than we could obtain here in New York.

We have passed on to the United States Steel Products Company the information you give regarding the thickness of the walls of the Warner Gymnasium. We have also suggested that, if other details of specifications are not clear, they should correspond with you direct.

I have gone over with Dr. North the whole question of the Bommer Spring Hinge Company matter and asked his advice. He suggests that, since you do not expect to be in New York within the near future, it might be better for our New York office to take up the matter with the company. Before taking any action, however, I am anxious to have all the details clearly in mind. Let me summarize briefly what I understand to be the situation. If this is incorrect or inadequate please let me know.

On September 9, 1926 our New York office, in accordance with cabled word from China, placed with the Bommer Spring Hinge Co. an order for 172 sets of No. 1002 x 01002 lavatory spring hinges to be made for $1\frac{1}{2}$ " thick Terrazo slabs, together with 86 latches No. 5000. The total cost of the order was \$1138. net. This order was shipped to China early in November 1926. Later on changes were made in the building plans, and the thickness of the Terrazo slabs where these hinges were to be used was increased from $1\frac{1}{2}$ " to 2" so that the hinges as supplied could not be used. During the spring of 1927 you wrote from Peking informing the Bommer Spring Hinge Company that you were shipping back the hinges to them. On July 27, 1927 the company wrote you that since the $1\frac{1}{2}$ " hinges were very seldom used, it would be extremely difficult to dispose of the set you were returning. They suggested that it might be possible for you to use this material on other buildings being constructed and expressed their regret at their inability to take back the goods. Your letters of August 2nd and August 10th, and the company's letters of August 9th and 13th

1095

9/10/27

continued the correspondence. Since both you and I have copies of these letters I need not repeat their contents. I understand that there is a possibility of your placing a new order for hinges with this company if there can be some satisfactory adjustment in regard to the hinges being returned. From the correspondence it seems that the company desires to receive this new order before stating the adjustment they could make on the old, while it is your feeling that they should make a satisfactory readjustment on the old order before a new one is placed with them. It appears that you wrote to Peking some five or six weeks ago for more complete details on all the stalls where these hinges are to be used and that you are now awaiting a reply before making up your new order.

1. Am I correct in understanding that all of the 172 sets of $1\frac{1}{2}$ " hinges are being shipped back to America?
2. Do you know whether these hinges have now reached America and been received by the company, or are they still in transit?
3. Do you wish to continue urging the company to state what readjustment they will make on this old order before details for the new order have been received from Peking, or shall we hold the question in abeyance until we are ready to place the new order?

Dr. Luce has taken up with Dr. North the question as to whether our figures on the Berry Memorial Library are such as to justify our asking the donors of the funds for this building for an additional \$3700. Dr. North feels that our financial records clearly indicate that this added amount will be necessary to complete the building and has suggested to Dr. Luce that he go ahead and present the request for an additional \$3700. to the donors. Dr. Luce will be writing within the next few days if he has not already done so.

We have brought to the attention of Dr. North and other members of the Finance Committee the problems contained in your letters regarding the relationship between the office of the Field Treasurer and the Construction Bureau. I hope that these may soon be ironed out to the satisfaction of everyone.

There is a possibility that Dr. Stuart may be coming to America this fall to assist with promotion work and consult with the Trustees on various matters, but the proposition has not been finally decided. His presence in this country would be extremely valuable, but if the disturbed conditions in China continue and the Nationalist armies succeed in their drive on Peking it is a grave question whether he can be spared from the field this year.

We are glad to know that you are gradually getting settled into your new home and trust you will find it a most pleasant place to live.

Very sincerely yours,

Assistant Secretary
Peking University

BAG-H

TRANSFER

PEKING

Peking University

September 10, 1927

Dear Mr. Gibb,

I failed to mention in my other letter of this morning the matter of our continued search for the revised plans of McBrier Hall. I have talked the matter over with Dr. North and everyone else who might know of these plans. Nobody seems to remember ever having seen them, and question whether they were ever sent us by the field. Your letter of December 14, 1926 rather indicates that you were not then planning to send New York copies of these revised plans. Do you remember whether copies of these plans were sent us, and if so, about what date? Have you had any acknowledgment of their receipt by this office, or any other facts which would indicate that we should have them?

Your letter of February 25th, 1927, gives in careful detail all the changes in the original plans which are to be made in the Recitation Hall (McBrier Hall). I understand you have a copy of this letter in your possession. Does it give you any help in preparing your order for hardware?

If you still find yourself in need of revised plans of McBrier in order to prepare your list of hardware accurately, and if we can't find any trace of such plans in New York, we can cable the field and ask for a new set of these plans.

Cordially,

BAG/G

PEKING

TRANSFER

Peking University

September 13, 1927 -

Mr. J. McGregor Gibb, Jr.,
5 Dreyeote Lane,
Haverford, Pa.

My dear Mr. Gibb:

We have just received a letter from President Stuart in which, among other things, he discusses our cablegram of July 29th inquiring as to the field viewpoint on the suggestion originating in the Finance Committee that your name be proposed for the Controller for Peking University.

Dr. Stuart praises most warmly the splendid service you have rendered the University during recent years in the Construction Bureau, and speaks with appreciation of the spirit that has always animated the staff of that organization, and yet he goes on to say quite frankly that many serious objections to this proposition would prevent its being carried into effect. He concludes by saying: "We shall probably not have a controller in the immediate future in the sense that that title carries in the typical American University. We would probably think it inadvisable to have any foreign controller take office now, and are not at all sure these functions can, under present conditions, be gathered up by any one man either foreign or Chinese in the near future."

Dr. Stuart then indicates his conviction that the most promising avenue of your future service to Yenching seems to lie in your return to your teaching work in chemistry. He says, "If he is not to work in our (New York) office as we had hoped would be a mutual advantage, he ought, by all means, to go in for intensive study of his own subject. There are only two types of foreigners who have a future in educational work in China from now on. One is those who can hold administrative positions with the hearty cooperation and support of their Chinese colleagues and students and public; the other is those who have such outstanding technical qualifications as teachers that they can hold their own against the natural advantages that the Chinese teachers in the same subjects have.My advise would be emphatically.....that Mr. Gibb agree to spend his furlough in intensive study of chemistry along the special lines that have been talked over between the head of the department and himself."

I trust that this represents adequately the reaction of the field to the proposal made by the Finance Committee. I do not know just how far you may find it possible or desirable to make your plans in accordance

J.M.Gibb-2

9/13/27

with the suggestions of Dr. Stuart has made. If our New York office can be of assistance we will be most happy to serve. If you care to come to New York to discuss your plans further we would be glad to see you at any time and to arrange meetings with whatever individuals or committees of the Trustees who might be of the greatest assistance.

Very sincerely yours,

Assistant Secretary
Peking University

BAG-II

8 Dreycote Lane,
Haverford, Pennsylvania.

September 13th, 1927.

Mr. B. A. Garside,
150 Fifth Avenue,
New York City.

TRANSFER

PEKING

My dear Mr. Garside:-

I have for acknowledgement your letter of the tenth.

The matter of the Bommer Hinges is not as you understand it. The Bommer Hinge catalogue is not clear, neither in its illustrations nor in its terminology. The hinge ordered turned out to be incorrect in that it is specified in the catalogue to be correct for doors on partitions without hanging-style. Remember that we looked up this name hanging-style in Peking and could find no meaning for it. But as our walls were straight across, without any addition, hanging-style, or anything else we felt we were safe in ordering this hinge. When the material arrived it could only be used if the job made a very bad appearance. We therefore wrote to the New York Office, perhaps cabled also, as I have no files of Peking correspondence here, I can not be sure. It however stands in my mind that we both cabled and wrote that we were sending back the hinges and asking the office to order something else for us. The change is not due to change in thickness of partition slab, as we could have arranged to make the hinges do on that count, but because they will not do the trick satisfactorily otherwise.

I wrote to Peking on July 23rd, asking them to send details for each style of stall that they now have in the various buildings so that we could go into the matter here and make sure that we are getting what is needed. Unfortunately, Mr. Hildabrand, who would take care of this matter has been bitten by a dog supposedly mad and will not be able to take up the matter till September. They have acknowledged my letter and send this information.

In the meantime I am still in the dark whether the mis fit hinges have been shipped back or not. They would come to the Peking Office if shipped. They were packed, I think, and ready for shipment when I left, why they have not come I do not know. I have written twice about this since I have been in this country. It would seem best to let the matter ride till the Hinges arrive here and till we have the information regarding the new hinges needed out there.

In regard to the McRier Plans I have written to Peking for copies and expect that they are on the way here before this, certainly hope so.

I am this morning in receipt of a letter from Mr. Barker dated August 17th, in which he encloses a copy of the minutes of G. & B. com. of August 15th. He says that they went to Peking to hold this meeting and then only had five members of the Com. present and they all had gone to town from Haitien.

They have decided to do away with the Athletic Account and incorporate this debit in the Grounds debit. I have already mentioned that this account was incurred largely on the representation of President Stuart that very adequate and extensive athletic accommodation for student athletics should be ready for the student body

when it arrived on the new site in September last year. The current account had no funds for this purpose and it appears that they now wish to call it a capital fund expenditure.

The TRACTOR was a gift from Mr. Ford, thru his secretary Mr. (Newbold ?) to the University. I do not know who first secured the gift, or rather solicited the gift. The correspondence was later handed to the writer, and he tried to get the tractor delivered. He found that there were many strings connected with the gift, some of which he did not wish to subscribe too. Later he took the matter up with a personal friend who had a very good connection with the Ford Company. It was pointed out that the tractor was needed first and primarily for the Construction Bureau and when and if it was no longer needed there it would be turned over to the Department of Agriculture. This friend shipped the tractor to us in Peking without any strings.

Later Mr. Morgan Palmer appeared on the campus and delivered word that President Stuart that the tractor had been promised to Palmer for his use on the farming project in Manchuria. We naturally demurred but Pres. Stuart said as he had promised Palmer we had better give up our claim to the tractor, and it was taken from us. Later after the death of Palmer and the collapse of the Manchurian Project the tractor was returned, and used a little by the Dept of Agriculture to cut up silage, tho I believe a member of the Construction Bureau was largely responsible for the work. Later as we needed the power in the Construction Bureau to drive concrete Mixers and to roll the roads, and as the tractor was doing nothing we took it over again.

It does not seem a fair proposition to buy the tractor for even a nominal figure.

It looks like a good move to sell the Construction Bureau Cars as they were put inot service when there was no communication between Haitien and Peking. Now with other services available there is no reason why one department should have the use of cars unless all are to be supplied.

The arrangement for paying a lump sum for Power Plant Operation was suggested by Mr. Bedoe before the writer left Peking. It is not certain that it will be a workable plan. If the University can now use as much light, heat, water, hot water, as it wishes, and runs the power station in debt, it is not clear how any deficit which may accrue will be met. I note that they are now planing to charge the faculty only 20cts for light, and judge from a comment made in Mr. Barker's letter that they are not going to try to make up the deficit which was allowed to accrue when the faculty grumbled at paying for the current consumed in residences before individual meters arrived in China.

E. O. Wilson went to China in 1921 to take up the work in the Chemistry Department when the writer took charge of the Construction Bureau. His salary was paid by the C. B. while Mr. Gibb's salary was met by the Methodist Mission, or by the current account. On Mr. Wilson's leaving the field in 1926, the Construction Bureau thought that his salary would no longer be chargeable to its accounts. For six months or so no bills were received and then a large amount was charged to the field and by the Acting treasurer charged to the C. B. Accounts. This was protested against at the time and still seems like an injustice to the Capital Funds.

When the matter of campus lighting was discussed there was a large map of the campus prepared showing where the lines

were to run, where the standards were to be placed, and there were also sketches of possible lamps. This was referred to Mr. Shatsu King for details but was approved in the main. After Mr. King made his suggestions one lamp was prepared and put up on the campus where it was lighted evening after evening and studied by Mr. Lund and others of us. The Construction Bureau felt that it was authorized to go ahead with the programme and ordered fifty lamps made after the pattern shown. When many of these had been delivered and paid for a member of the G. & B. Committee criticised the shape of them as not being Chinese enough. In our opinion they were as Chinese as could be obtained without sacrificing too much of the lighting value of the lamps. As a matter of fact there is no Chinese precedent to go by for outside lighting, as there is nothing of that kind in Chinese Architecture. Apparently the criticism has been kept up, for Mr. Barker has stopped the making of the lamps after thirty have been finished and it is this thirty that is being put in place now.

The Engineers report regarding the engine has not come to hand but I believe the trustees had the gist of the matter from Mr. Lund when he passed thru New York in the Spring. The demands on the power plant are so large that both the Diesel generator and the Steam generator will have to be run to meet the peak load. This means that there is no adequate stand by engine; hence the thought of the need for another generator, presumably the second steam engine which will cost 2500 English pounds. If there is more light on this when the engineers report comes to hand I will write further.

Mr. Holm who has been away from the job for months with tuberculosis is now back on the job, Mr. Bush however has had to go to the Medical College, with some affliction of the head and seems to be getting better, Mr. Hildabrand, as mentioned above is away taking Pasteur treatment for dog bite. Mr. Barker is reported thin and worn, but expecting to take a holiday at the end of August and early September. The third floor slab in McCorier is in place and could be finished if they had the radiation, which I believe is not ordered, until funds are available here.

The Gas plant is finished but cosks, ordered by myself while passing thru Seattle have not been received for some reason.

The heating trenches stood the rainy season remarkably well, only one section showing any leak, tho there was a fall of ten inches of rain reported at one time. When the great financial stringency struck us some of us decided to save money by putting on a less expensive cover to the trenches than that originally specified. Apparently the change was a success.

Sincerely yours

Wm Mc Gregor J. H. J.

RECEIVED
UNIVERSITIES
SEP 14 1927
JOINT OFFICE

1103

Haverford, Pennsylvania,

September 17th 1927.

PEKING

My dear Mr. Garside:-

TRANSFER

attached
I believe I have not acknowledged your letter of the Thirteenth. It arrived and I have taken certain actions to see if is possible for me to go back to school and at the same time pay the Childrens School fees. You have no doubt heard some reactions from that correspondence.

I am enclosing a copy of a letter that I have just written to Becker in Seattle, this for your files.

I will probably be in New York on Monday on some personal business and if I have time will call at the Office. If there is anything that you wish me to do while there please have it lined up at that time.

*Loggins
written 9/18/27
to field.*
When I was in New York in July I called on Sargent and company to get information which would enable those on the field to adequately and easily sort out the spare keys that we were ordering from them. That information had not reached the field up to August 18th, judging from a letter that I have had from Mr. Hildabrand, do you know anything about it? *OK*

*see cable
9/18/27*
They are wondering about radiation for McBrier and the Warner Gymnasium. Lack of this in the first building will make it impossible to use that building this winter. As I remember it there has been no authorization to order the radiation, and if that authorization was given there is some doubt as to whether we can make up the list without the drawings of the floors of the building.

These are some things to think about if I get time to see you on Monday.

Sincerely yours

From J. Edgar Gill

1104

RECEIVED
UNIVERSITIES
SEP 19 1927
JOINT OFFICE

1105

Haverford, Pennsylvania,
September 21st, 1927.

TRANSFER

Mr. B. A. Garside,
150 Fifth Avenue,
New York City.

PEKING

My dear Mr. Garside:-

*see 6/14/27
7/15/27*

I am enclosing herewith the list of radiation needed for the McBrier Hall. I have made this list up from information brought back with me in June last. This list presupposed that the rooms were to be laid out according to the plan that was then approved by the field committees. If there is any change in this plan as per the suggestion made by the Trustees in July it will mean that there will be a few leg sections too many, as some of the smaller radiators will be made up into larger ones, the total number of sections will remain the same or nearly so.

I am sending this order to you in duplicate. If the radiators can be shipped immediately from the Pacific coast, they might arrive there toward the end of November and the building could be put in use about the first of the year.

The pipe to install this radiation was ordered on indent from England before I left China and is doubtless largely in place at this time. I take it that the Unions, Elbows, tees, air valves, and radiator valves have been ordered before this tho I can not remember whether they were actually ordered before I left Peking or not. On some notes that I have before me are mentioned order 69 and 60 and there are checks opposite all the items as if that had been done by some one. If you have no way of clearing this up it might be well to send a cable to Peking asking them what they need to finish McBrier Heat besides radiation which would give them a chance to clear up the order.

I am getting no encouragement from the Methodist Board looking forward to enough financial help to enable me to go back to school.

Very sincerely yours

John Mc Gregor Gibb

I am returning a book borrowed from the Peking University book shelf in August. It is Bertrand Russell, there were two copies there. If this extra copy is for sale at a low rate I would be glad to have it.

Am enclosing the minutes of the Grounds and Building Com. of August 15th. If convenient I would like a copy of the same.

RECEIVED
UNIVERSITIES
SEP 25 1966
JOHN W. GIBBS

1107

List of Radiation needed for McBrier Hall less
stocks in Peking in May, 1927. This list is for the building
as planned at that time.

Peerless radiation

2 column 32" center leg sections

order 4 sections

1 column 32" loop, sections
center leg sections
flow leg sections
return leg sections

order 870 sections

order 48 sections

order 10 sections

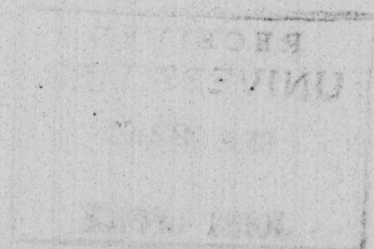
order 10 sections

TRANSFER

Paper gaskets for fitting radiator sections together

order 2000 pieces

These radiator sections should be supplied with a sufficient
number of screwed nipples to enable the mechanics on the field to
make up the radiators and there should be an allowance of not
less than ten percent extra screwed nipples to allow for damage
and changes.



as planned at that time. stocks in Peking in May, 1937. This list is for the building List of Radiation needed for Harbor Hall 1937

order 10 sections return lag sections
order 10 sections flow lag sections
order 10 sections center lag sections
order 48 sections loop sections
order 870 sections 32" center lag sections
order 2 sections 32" center lag sections
order 2 sections 32" center lag sections

TRANSFER

order 2000 pieces Paper Gaskets for fitting radiator sections together

These radiator sections should be supplied with a sufficient number of screwed nipples to enable the mechanic on the field to make up the radiator and there should be an allowance of not less than ten percent extra screwed nipples to allow for damage and changes.

RECEIVED
UNIVERSITIES
SEP 22 1937
JOINT OFFICE

1109

THE MINUTES OF THE GROUNDS AND BUILDINGS

COMMITTEE, AUGUST 22nd, 1927.

up 9/21/27
7

The meeting was held at 11 Kaka Hutung in Mr. King's house, Peking.

Present:- Dr. Stuart in the chair, Mr. King, Mr. Chuan, Dr. Learmonth, Mr. Porter and Mr. Barker.

Mr. Porter opened the meeting with prayer.

A request was submitted from the Librarian for 22 more tables and 3 more shelves.

A letter was also read from the Librarian reporting that the reading tables in the Library are too wide and too low. After considerable discussion it was

GB1259 - Agreed to wait until the Library Committee returns to take up all these items.

A request was submitted by the Athletic Council to have the football field raised 1ft. and to have the tennis courts re-surfaced and raised. These matters were referred to the President to act in consultation with the Athletic Council.

The President reported a communication from Dr. Luce in which he referred to the delay in starting the Chapel. The secretary was instructed to write to Dr. North enclosing a copy to Dr. Luce and Mr. W. R. Wheeler, stating that this committee had been waiting for the drawings from the architect, and that any delay that had been incurred this year was entirely due to this, and not to any hesitation on the part of the committee.

Mr. King's Landscape report was then discussed and the following items were considered in detail.

GB1260 - It was agreed to plant a Ginkgo Avenue running along the high land east of Sage Building, and the Construction Bureau was instructed also to estimate the expense of straightening the road east of Bashford Building in accordance with Mr. King's original recommendation.

GB 1261 - It was agreed to make the canal, separating the men's and women's Colleges, as called for on Mr. Murphy's plan and in Mr. King's report.

The Construction Bureau was instructed to use that material for filling for any authorized work on the Campus, and to get definite estimates on the actual cost of excavating this canal.

The Construction Bureau was instructed to prepare the ground where possible for planting early next Spring.

Mr. Porter submitted a second report on Color and Landscape.

GB 1262 - It was agreed to refer the matter of general cleaning up of the Campus to Mr. Chuan and Mr. Barker.

GB 1263 - It was agreed to take measures to induce people to accustom themselves to using the roads marked on the re-arranged general plan.

The roads connecting the Campus with Yen Tung Yuan were referred to Mr. Chuan and Mr. Barker to make a careful survey and to report at the next meeting of this committee.

BASHFORD AUDITORIUM

GB 1264 - It was agreed to break the joint between the beams and the pillars in the Auditorium with some device that would lessen the heavy appearance of the cross-beams.

GB 1265 - It was agreed to take no action on this for the coming year, but to ask the committee to study the problem and to ask Mr. Porter to write to Mr. Murphy giving Chinese opinion on the question.

BERRY LIBRARY

The Construction Bureau was instructed to procure a piece of Nan Mu, have it cut into sections and oiled in order to get proper samples for the coloring of this building.

The Committee approved of Yin Chu Hung pillars for the central court; i.e. the north side of the Biology Building and the south side of the McBrier Building should correspond to the Bashford.

The Color Committee was asked for a definite color scheme for the eaves on Bashford and Biology.

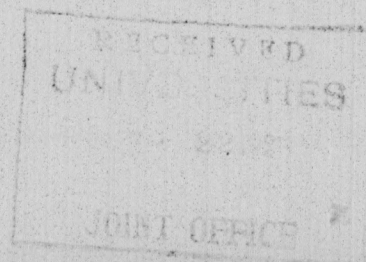
Mr. King reported that it was impracticable and unsatisfactory to grade the Women's College Quadrangle.

GB 1266 - It was decided that this should not be done, and Mr. Porter was asked to write explaining the difficulty to Mr. Murphy.

GB 1267 - It was decided that the Rockery should be removed and it was referred to Mrs. Frame, Mr. Porter, and Mr. Chuan to use the stones where they decide.

GB1268 - It was decided to have the next meeting on Wednesday, Sept 7th at 2 p.m. in the Construction Bureau office.

ADJOURNED.



ADJOURNED.

GB 1268 - It was decided to have the next meeting on Wednesday, Sept 7th at 2 p.m. in the Construction Bureau office.

GB 1267 - It was decided that the Hookery should be removed and it was referred to Mrs. Frame, Mr. Porter, and Mr. Chuan to use the stones where they decide.

GB 1266 - It was decided that this should not be done, and Mr. Porter was asked to write explaining the difficulty to Mr. Murphy.

Mr. King reported that it was impracticable and unsatisfactory to grade the women's College Quadrangle.

for the caves on Bashford and Biology. The Color Committee was asked for a definite color scheme

of the Mother Building should correspond to the Bashford. The Committee approved of Yin Chin Hung pillars for the central court; i.e. the north side of the Biology Building and the south side

samples for the coloring of this building. The Construction Bureau was instructed to procure a piece of

HARRY LIBRARY

write to Mr. Murphy giving Chinese opinion on the question. GB 1265 - It was agreed to take no action on this for the coming year, but to ask the committee to study the problem and to ask Mr. Porter to

appearance of the cross-beams. GB 1264 - It was agreed to break the joint between the beams and the pillars in the Auditorium with some device that would lessen the heavy

BASHFORD AUDITORIUM

report at the next meeting of this committee. referred to Mr. Chuan and Mr. Barker to make a careful survey and to

The roads connecting the Campus with Yen Tung Yuan were

selves to using the roads marked on the re-arranged general plan. GB 1263 - It was agreed to take measures to induce people to accustom them

Campus to Mr. Chuan and Mr. Barker.

GB 1262 - It was agreed to refer the matter of general cleaning up of the

Minutes of the G.S.B. Com.

- 2 -

August 22nd '37

The Committee notes that the final decision as to the second coat of color for the exterior walls of Ninde Hall must be held in abeyance until decisions have been settled for Bashford and Berry Halls. The Committee does not feel, however, that the slight changes proposed will prejudice in any way the final decision as to the color of Ninde Hall.

3. Bashford Hall and the Central University Court.

The Committee reinforces its decision that the pillars of Bashford Hall should be yin chu hung.

After careful observation the Committee decides that the pillars of B Building and McBrier facing upon the main University Court should also be yin chu hung. The Committee has observed in more than one case in Peking buildings examples of two colors of red pillars in fairly close proximity. By making all the pillars of the Central Court uniform color the effect of the Court and of Bashford Hall will be much improved. The two Courts on either side can be left in the cheaper shade of red. The only special problem involved in painting the pillars on the two, north and south, faces of B. Building is that of the two columns at either end. The Committee wishes to give further attention to this problem, and will report a decision later.

Color of the EAVES of the three buildings forming the main Court forms a special problem. B. Building is already decorated. In view of the character of this decoration the Committee has ~~already~~ recommended a design and colors for Bashford Hall. It will be remembered that these colors had to be given greater brilliancy than would ordinarily be used in order to make Bashford clearly the dominant building. The Committee wishes to raise very seriously the question of repainting the eaves of B Building in order to color the eaves of Bashford Hall without regard to a mistake in coloring that has already been made. The Committee realizes that there is a very strong argument, chiefly financial, for leaving the eaves of B Building unchanged until the normal time for repainting shall occur. At the same time it is important to paint Bashford as properly and beautifully as possible. The Committee wishes that it might be free to plan the colors of Bashford according to its own taste without restrictions. Should the Grounds and Buildings Committee decide that it is impossible or inadvisable to paint the eaves of B Building at this time, since any change of B Building would probably make necessary a change in C Building as well, the Committee will acquiesce in the original decision for color and design of the eaves of Bashford Hall. But it will be much appreciated if the Grounds and Buildings Committee is willing to raise the question seriously of the color for the eaves of all the buildings in the main Court.

4. Bashford Hall.

With regard to outside coloring the Committee does not suggest now any changes in its original report. Of course, if the Grounds and Buildings Committee authorizes a re-study of the color problem of the eaves for all three buildings in the main Court, considerable changes will be proposed. Herewith the Committee simply notes that the decisions already rendered call for pillars of yin chu hung as already noted with eaves colored according to the design found on page Erh, Fu, (2 supplementary) in section 54 of the Ying Tsao Fa Shih by Li Ming -chung, in the reprint edition by Mr. Chu, assisted by Mr. Kuo.

1113

July 22, 1927.

SECOND REPORT TO THE GROUNDS AND BUILDINGS COMMITTEE

I. ON COLOR

Mr. Sohtsu King and Mr. Porter made a careful tour of the campus on Saturday, July 16th, considering all the outstanding details regarding the color of University buildings without and within, and noting at the same time items on landscape to be presented as a supplement to Mr. King's original report. The result of their observation and decisions is herewith respectfully submitted. The first section has to do with color and is presented under the following items.

1. Men's Dormitories and Refectories.

It was decided to urge the finishing of the exterior painting of these buildings as rapidly as possible. The results in the third and fourth dormitories and second refectory were approved and it was decided to finish the other buildings according to the colors already applied.

The BALUSTRADES connecting dormitories and refectories are to be painted according to the sample already colored.

For REFECTORY NO. 1 it was decided to change the design on the main beam above the door since the design on Refectory No.2. was felt to be too small.

INTERIOR COLOR WASH was urged for all these buildings in order to put them in complete condition. A color of tan for the walls with a darker shade of the same for the dado was decided on. All heating pipes to be given paint of the same color as the walls to which they are adjacent.

The Committee urges the Construction Bureau to fill in as rapidly as possible the space between the walls and the gutters around all of this group of buildings.

2. Ninde Hall.

It is recommended that the gable ends be changed as soon as possible to conform to the general type adopted for the Men's Dormitories.

It is also recommended that a treatment be given to the narrow "attic story" similar to that which has been used successfully on the Men's Dormitories; namely, to disguise the windows by painting them some dark color. At present this "attic story" is all the more noticeable in Ninde Hall because of the change that has been made in the Dormitories. For the time being it would not be out of place to adopt the same colors as have been used in those Dormitories.

A decision with regard to the color wash for the outside wall surfaces of Bashford will be reported later on, but the Committee would note now its decision that the designs already worked into the cement surface should be brought out by being given a slightly darker tint of whatever shade is put upon the walls.

The Committee is not yet prepared to make any changes in its decision regarding the windows and doors of Bashford. For the time being the neutral brown color already put on for protective purposes is satisfactory, and can remain until the final coloring is undertaken.

MEMORIAL CHAMBER: The Construction Bureau is already preparing to complete this entrance Chamber by placing half columns against the walls and building a coffered ceiling. Here it is only necessary to put on record the decision that these coffers are to be the usual small size squares found in the ceiling of palace buildings generally.

ASSEMBLY HALL: The Construction Bureau is already at work completing the stage and adding the half pillars along the walls that have already been decided upon by the Grounds and Buildings Committee.

With regard to the stage this Committee is in consultation with those who have been in charge of plays so as to embody as far as possible their best judgment in the permanent structure of the Stage. The Committee is grateful for the hearty cooperation of the Construction Bureau.

So far as decided upon the following points may be noted:

(a)

The upper stage back center should be finished in folding doors, arranged to fold back close against the walls on either side, so that the entire space will be open for moving stage sets and scenery in and out. These doors should be of four sections hinged together by pairs; up to the height of the present small doors on either side these doors should be of wood. Above that as far as the height of the wall an open work design in Chinese lattice work is recommended.

(b)

Balustrades for stairs and balcony: For this balcony a Chinese lattice work design in iron, similar to the balustrades on the stairs of Bashford, with a wooden railing, is recommended. The lattice design should be different from that used in the balustrades already mentioned.

(c)

BALCONY FLOOR: This floor should be finished in cement flush with the edge of the balcony, and a smooth surface given to the front edge.

(d)

MAIN STAGE FLOOR: As already decided this ~~floor~~ floor should slope from the front to the back. The footlights should be sunk so that the reflector will not appear above the front edge of the stage level. A good reflector should be put in, curved back of the lights, all the way along the footlight trough. This trough should have a gradual slope from its deepest point under the lights back towards the rear. Boards that can be removed easily should be put in to give a smooth platform surface when the stage is not in use for dramatics.

(e)

WALL COLOR: The extreme rear of the stage should be painted dark grey or black. The same color should be given to the structural

pillar which appears at the front of the balcony. Ceilings above the point visible from the audience should be white. All other wall surfaces should be neutral light grey.

PROSCENIUM ARCH: This arch should be in the form of a rectangular design around the opening as it now exists. The doorways to the east and west of the stage should have similar square borders of an appropriate width.

Since the entire opening will not be used except for special plays the Committee plans a grill work of about three feet in width, in a lattice design or with carved work of appropriate style and beauty, which will narrow the stage opening making it most useful for most productions. This grill work should be made in sections easy to handle and should be attached so as to be easily removable whenever productions are given which require an extra height for the proscenium arch.

HANGINGS: The Committee has already recommended a velvet curtain arranged to be pulled to either side, the color to be a shade of green that will match with the colors of pillars and beams in the main hall. The Committee recommends that a second curtain in velvet or some other suitable material and of an appropriate shade of green be hung two or three feet behind the drop curtains. This will cut off the back of the stage whenever the Assembly Room is used only for speaking purposes and when only a few chairs are needed on the stage. It will be easy to arrange a second position for this curtain further back where it can be placed when a larger number of persons need to occupy the platform, either for speaking or for musical occasions.

SOUNDING BOARD: The Committee is inclined to feel that a Sounding Board, as was suggested by Mr. Gibb, will not be needed; but reserves a final decision until the permanent floor for the room has been put in and experiments tried with various sized audiences.

2. FLOOR: The Committee with the help and advice of several members of the Grounds and Buildings Committee decides against a sloping floor, and in favour of a level surface of cement. Later on it may be well to put a cork surfaced over the cement.

The Committee was glad to find by experiment that the space under the main balcony may be used for auditors without any danger of their not hearing. Eventually the two side rooms temporarily built under the balcony should be removed, so that the entire hall may form one auditorium.

3. BEAMS: To cover heating pipes. There should be a false beam, square, like the Tā T'ō of Chinese construction, along the entire length of the east and west walls, to cover the main heating pipe and its brackets. The half pillars which are to be put in, will appear to support these beams, and will extend for a short distance above them following usual Chinese structure. A similar beam or ^{beamed} representation of one should be planned across the north end of the hall unless it is possible to change the heating pipes so as to cross the wall at a lower level just above the side door, with the ascending section concealed in the corner pillar. If this latter change can be made, the transverse pipe can be colored to match the wall space behind it.

4. **PILLARS:** It is unfortunate that the descending heat pipes are placed just off the line to be covered by the pillars. The Committee wishes to recommend that these pipes be changed, but realizes that the matter of expense would probably rule out such a recommendation. Half pillars with a cement surface and of appropriate size for so large a hall should appear to support the heavy beams of the roof.

5. **CEILING:** The Committee still feels that the Hall will have a much better appearance and that there will be a real improvement in the acoustics if a ceiling can be introduced. This ceiling should appear about the middle of the first main crossbeam, with a central section at that level, it would be completed by two slanting surfaces connecting with the wall, and placed so as to show the beam which connects each pillar with the main crossbeam. The Committee realizes that the Construction Bureau has already reported that the roof was not built to carry a heavy ceiling. Three suggestions are offered: (i) T'ien Hua. This is name for the usual coffered ceiling, while in most Chinese places the T'ien Hua is made with a wooden frame which would have considerable weight, it is possible to make it with a light wooden support on which heavy cardboard can be placed with the coffered design painted thereon. This ceiling would be the most appropriate in view of the existing structure of the Hall, and if structural problems can be solved, this is the first choice of the Committee.

(ii) Hsieh Hsiang Yen. This ceiling is composed of a piece of matting held up by a sort of grill work made of weeds or split bamboo with octagonal openings. If the T'ien Hua ceiling is not practicable the Committee would recommend this form with a mesh of large openings. This form is more properly named Hu Chiao Hsiang Yen. This type of ceiling is common in the smaller room of residences, but Mr. Sohtsu King feels that it would not be entirely inappropriate in our large hall, and would be a distinct improvement over the exposed beams.

(iii) Silk Hangings. Mr. King himself suggested as the lightest form of ceiling the use of a silk or cloth awning, hung between the beams, at the point already indicated for the T'ien Hua or Hu Chiao Hsiang Yen. The Committee would only recommend this as a last resort.

The advantage of using either (ii) or (iii) would be that either form of ceiling could be easily detached, if Mr. Murphy and the Trustees in New York insisted upon the original exposed beams, as planned and urged by Mr. Murphy.

6. **COLOR:**

(a) Pillars: The Committee adheres to its original recommendation of green pillars in a shade somewhat darker than the bright green which is usually found when this color is put on pillars.

(b) Beams: The beams should also be in green, probably of a shade still darker than the pillars. A few simple touches of gilt design could be placed at the angles in the ceiling and as a band across the top of the pillars just under the transverse beams. It may be necessary to put a simple outline design in some other color along the long transverse beam. The Committee reserves judgment on this point. If a T'ien Hua ceiling is approved, the Committee would recommend dark blue for the frame of the coffers with the usual green for the central design, for which the Committee recommends the circular Yin Yang symbol which represents the universe of wholeness of things; this symbol would be appropriate in representing the idea of a "universitas".

The same design should be used for the coffers of the MEMORIAL ROOM. Mention of it was omitted in the paragraph concerning that ceiling.

(c) For the Wall Surfaces a warm tan color should be used in a shade to match well with the green of the pillars. Such a shade will work well with a good brown color for windows, trim, and the front of the main balcony, together with the design around the two doors and proscenium at the north end of the room.

For the front of the stage below the platform level a similar color of brown should be used.

(7) FRONT OF STAGE: For this the Committee recommends a wooden design of the "double lotus pattern" usual in stone or wood as the platform or base for images and terraces. The Committee has a photograph giving the details of this design. The Committee suggests further that two or three sections of this front be removable so that the space under the stage-- with adequate lighting by electricity-- can be used for storage purposes.

5. Berry Hall.

The Committee adheres to its recommendations previously reported. The experiment in coloring was not a success because of misunderstanding on the part of the painter. The Committee wishes to continue its experiment in Nan Mu Sse. In order to get samples of real Nan Mu the Committee requests the Construction Bureau to buy a short piece of Nan Mu, some eight inches square, which is to be "quartered" in thin panels, planed and oiled. These samples will give the actual color desired together with the natural graining of the wood. It is the conviction of Mr. Kuo Shih -wu, the art expert who is advising with the Committee, that it will be possible for a good painter to reproduce exactly the color and the effect desired. He feels sure that the effect will be dignified and noble. The Committee wishes to continue its experiments in the hope that a solution for its problem will be found along the lines of Mr. Kuo suggests.

6. Miner Hall.

(1) Reception Room :

Pillars, both free against the wall, in the best Yin Chu Hung.

Transverse Beams. to be covered with Lung Ya Ts'ao design in dark blue and green.

Sheng Tou. with the design and colors on page Erh Fu, (2 sup) in the Ying Tsao Fa Shih, Section 34.

T'ien Hua, dark blue framework, edged with yellow or gilt, with twin phoenix design in the coffer. The phoenixes are multi-colored against a green background within a circle inscribed within the square.

Base Pillars, both the Chinese experts agree that it is inappropriate to have pillars without the usual marble base. The Committee suggests that marble be cut in the appropriate style and placed around each pillar, giving the appearance of a pillar resting upon a stone base. This can be done, probably, easily out of fragments of marble, so that the expense should not be large.

For this Reception Hall the color contract has already been let and the work begun.

(2) Hallway Ceiling:

For this ceiling the Committee recommends a new ceiling of bristol board to cover the existing tiny coffers, the neutral semi-dome to be covered by a round plate of heavy ground glass, which should be framed with a circle of brass about three inches wide. The plain ceiling should be colored to match the woodwork of the room, with a burnished brass border for the ground glass center the Committee feels that the hallway will have a very distinguished appearance.

(3) Entrance to Treasurer's Window:

The Committee has previously recommended that wooden grill work be built to match the south side of this room. This recommendation is now modified to make this grill work the front doors of a series of cupboards occupying the entire north wall, except for an assistant's desk in the center, and open grill work covering the radiator in the northwest corner. The Committee has prepared a full design for this side of the room. This arrangement will give ample cupboard space which is always important in an office building, and add very greatly to the appearance of the room. Above the cupboard a false wall should extend to the ceiling.

(4) Doors of Service Room:

These should have curtains of pongee of light brown to conceal the room from observation and complete the wood--brown --tone of the hallway.

7. Women's Deanery.

(1) Hallway:

All beams should be finished in black to match the pillars in the Reception Room. The supports for the beams should be picked out with gilt. Possibly a gilt design should appear across the transverse beams to break the heaviness of the uniform black. The balustrades should be dark to match the woodwork of the doors as already colored. The "flower vase" design between the upper and lower moldings of the balustrade should be colored in pastel shades of red, green and blue, with narrow edgings of gilt. In the panel of the balustrade below the "flower Vase" a very simple spray of foliage should appear in green.

The dark woodwork may be carried up through the hall to the roof with a lightening of the shade towards the top, so as to lead harmoniously into the colors of the trim in the upper hall.

(2) Reception Hall Ceiling:

This coffered ceiling should be done in shades of green and blue, with green predominating in the framework of the coffers and as a background for the "Peony" design, which is selected for the central decoration of each square.

The Committee hopes that a shade of green can be chosen which will be appropriate and not require too great a change in the blue-green already applied to the doors of the two suites of chambers which open out of the Reception Hall. It is clear that shade of green will have to be changed; probably it will be wiser to paint the ceiling as it should be painted, and then bring the other color into harmony with it.

Frieze: For the space between the transverse beams a frieze is recommended in a design similar to that suggested below.

(3) Dining Room:

The Committee feels that something more is needed in the upper part of this room to give it more character and recommends a frieze of standing human figures in the Chou Dynasty costumes, similar to those found in the ancient carvings at Wu Liang Szu. This frieze should be done in dark brown.

Hangings: The Committee recommends fairly heavy hangings for the windows, with a valance across the top. These hangings might be well in a dark shade of pongee or light brown with an edging of black and orange stripes to match the colors in the rug.

8. Sage Hall.

(1) Hallway:

(a) Stairs: The balustrade for the stairs should be colored dark brown to match the woodwork. The "flower vase" between the moldings should be painted in pastel shades of green, blue and red, picked out with a little gilt. The lower panel should have a spray of leaves in the soft green often used on the door panels of Chinese book boxes.

(b) Ceiling: The ceiling should be given the blue and green colors usual in the Chinese T'ien Hua. For the design within the coffer the Committee recommends a chrysanthemum design.

(c) Halls and Walls: All wall surfaces in the walls and recitation rooms should be color washed in light tan with a dado of a darker shade below. Pipes and radiators should be colored to match adjacent wall surfaces.

17th Aug. 1927.

9. Women's Dormitories

The problem in these dormitories is to devise a happy scheme for disguising the awkward height of the gable ends. The Committee after careful examinations and consideration of the problem makes two proposals for improving the effect of the gable ends of these dormitories.

(1) Trellis: by putting up a wooden trellis between the end of each side building and the gate house of each dormitory section the effect of the height will be considerably reduced. The trellis should be built in a simple form of lattis work and painted dark green. By planting climbing vines, either perenial or annual, a pretty wall effect will be produced which will add to the beauty of the dormitory front and make even more effective the use of the trellis in reducing the effect of the high gables.

(2) Balcony: the trellis already suggested will have the effect of reducing the height of the Women's Dormitory building but something more is needed to take off the bare effect of the high brick walls forming the gable ends of the buildings. The small windows for the instructors' suites which already exist are not sufficient to overcome the effect of the extensive plain brick wall. To improve these gable ends the Committee suggests gable balconies.

The model for the balcony proposed is to be found in the north court of the Fa Yuan Ssu in the Southern City. Photographs of which are presented to the G.&B. Com. with one copy of this report. This balcony occurs in the courts of the Abbott's Quarters of the Monastery and exactly suits the condition which we have in the Women's Dormitories. The balcony is a "hanging balcony" that is it has no balcony for the lower story. As you will see two wooden columns carry the balcony to the second story where a pretty balustrade and attractive pent-roof complete the structure. The Committee feels that balconies of this sort for each gable end in the Women's Dormitories group will, when colored in the style already adopted for the University buildings, produce a very pleasing effect.

It is worth noting that if at any time an outside entrance were desired for anyone of the instructors' suites in the Women's Dormitories it would be easy to arrange for stairs from the balcony to the ground. The stairs would fit in behind the pillars which carry the balcony. The Committee simply makes this comment without any thought of a recommendation on this point.

There is of course no haste to reference to either balcony or trellis but the Committee is convinced that eventually both these improvements would be made to bring the Women's Dormitories up to the general standard of attractiveness secured by the architect in the University buildings generally.

10. Infirmary

With reference to the Infirmary the Committee is perhaps going beyond the limits of its authority since its comments have to do with architectural effect of the building. However, since the effect of the building is a part of the landscape problem and since the coloring is related also to the general landscape effect of the campus, the Committee ventures to make the suggestions which occurred to it during its survey of the campus.

The Committee has a feeling that the general effect of the Infirmary building will be much improved when balconies are added on the north and south sides and suggest that when these balconies are built the roofs be planned on lines which will carry out the general style of the Chinese roof already adopted throughout the University buildings.

In case the medical department wishes to have a direct sunshine on the windows of the second story during most of the year, the Committee suggest that a study be made of the Lu Ha Hospital at Tungchow, where an attractive wooden support is provided for matting screens which can be put up during the summer. In case it is intended to have a solid and permanent roof for the balcony the Committee's suggestion is that a tile roof in the usual Chinese form be used at a level artistically harmonious with the present roof. The effect will then be that of one primary and two secondary long tile roofs, a form not infrequently found in wide Chinese buildings.

II. On Landscape

1. Trees.

(a) Existing trees to be removed: All suan-tiao-r bushes and seedlings should be removed as rapidly as possible from all parts of the campus. There is no value in these scrubby bushes which are useless in every way. A good use of student self-help labor would be found in the removal of all such growth. There may be a few cases in which trees have grown from the tsao-r in which case a question may be raised as to removal. Such cases the Committee would reserve for individual decision.

As a rule all elm seedlings and trees should also be entirely removed from the campus. The elm is a host for a very annoying type of beetle and is in other ways an unsatisfactory tree in most cases. The Committee would recommend that all elm seedlings be removed at once. Since the number of trees on the campus is not very great as yet it might be well to save a few of the larger elms in order to keep the greenery which they afford until permanent trees have grown up sufficiently to take their place. The Committee wishes to be consulted wherever any individual desires to save a tree.

(b) Nurseries:

The Committee is glad to see the extent to which nurseries of small trees have already been started in various places on the campus. The Committee notices that in several of the nurseries which were begun several years ago at the suggestion of Mr. Gibb the trees are already so large that they need attention. In several cases the trees are crowding each other and growing crooked. Attention should be given to this matter. The larger trees should be taken out and put in their permanent place and caretaken that all seedlings grow straight. In some cases the seedlings need to be trimmed.

The Committee recommend that a greater variety of trees be started in nurseries against the need for transplanting for landscape purposes later on. The Committee is in consultation with the agricultural department of the University for suggestions and help in this matter.

(c)

(c) Trees along the main road west of the University.

While the trees of this avenue do not belong strictly to the landscape problem of the University campus, it is clear that the University has a definite responsibility in regard to them. As one comes along the road north from Haitien one notices that the willows which line the road are quite irregular because of trees which have died. The Committee suggest that the University plant as soon as possible willows to take the place of those which are lacking. Such planting will at once beautify the approach to the campus and be a form of public service to the community which will be much appreciated. The Committee recommends that attention be given this matter at once as lengths of young willows can be planted now that the raining season lasts with good hope of growing.

2. Background for the Pagoda.

The Committee suggest that as soon as convenient steps be taken to fill in the cut in the hill back of the Pagoda. If necessary to have a passage-way to approach the man-hole for reaching the heating pipes. The committee suggest an arch of brick covered with earth leading in from the east side as far as necessary. It will be recalled that in Mr. Murphy's recommendations the hill back of the pagoda is to be crowned with trees so as to screen off the roof of the lower cause. It is important to get these trees planted as soon as possible and the Committee would like to see the hill restored to its original height. It may be wise to add a small wall to the top of the hill. This if built in a slightly curved fashion would be quite in keeping with Chinese feng-shui customs. The wall will have the additional value of increasing the height of the hill and acting as a screen while the trees planted for that purpose are immature.

3. Dean's Garden

The previous report of the Landscape Committee called for a garden immediately to the south of the Residence of the Dean of the Women's College and steps are being taken to carry out that plan. The committee wants to supplement the previous recommendation by suggesting that the stairway to the kitchen be bridged by two cement structures of appropriate Chinese style leading to French windows in the living room and dining room respectively. It will be necessary to work out the details of this suggestion with considerable care in order to preserve the landscape effect which is desired and at the same time meet the practical needs of the household.

4. Roads

In addition to the permanent roads for which money has been granted and which are being put in now the Committee recommends that roads and paths in accordance with Mr. Murphy's latest plan for the campus be marked out and smoothed off. The Committee feels that it is most important for both students and faculty to make use of paths as planned. In order to cultivate the habits necessary for the future paths should be marked out at present even though there are not yet the funds to give to paths and roads the surface which they will eventually have. At comparatively small expense the lines of permanent roads can be marked out at once. These lines can be improved by having earth and ashes laid upon them and rolled. Such inexpensive improvement will not interfere in any way with the building of permanent roads and will greatly improve communication throughout the campus.

In addition to marking out of permanent paths and roads and making them usable at once the committee strongly urges that all sort^s cuts and uncalled for roads be cut off and rendered impassable. In particular the road which was used for heavy traffic during the construction period, running across the campus east of Bashford Hall should be eradicated. There is no longer any need for Chinese carts to travel across the campus and all such traffic should be forced to go on roads outside the campus.

5. Ginco Avenue

The Committee greatly regrets that the Grounds and Buildings Committee was not able to discuss carefully before the permanent roads had been put in to the east of the main University Quadrangle, the proposal for a Ginco Avenue made in Mr. Sohtsu King's first landscape report. Referring to that report you will see that it was proposed to have one long straight avenue east of Winder, Bashford and Berry Halls and connecting the north and south parts of the campus. It was proposed to plant Ginco trees on either side of this road. As is well known these trees have a fine architectural effect^{and} in the course of years this avenue would have become one of the distinctive marks of the Yenching campus. The Committee wishes to raise the question whether it is too late to make the changes necessary in order to allow for such an avenue. The Committee recognizes that the curved which have already been built follow the specifications of Mr. Murphy's design for the campus, but the Committee still feels that a great deal is to be said in favor of the Ginco avenue and wishes to raise for reconsideration the question of revising the roads so as to make it possible.

6. General Cleaning Up

The Committee feels that with very little expense a great deal can be done to make the campus very much more ship-shape than it is at present. Weeds can be removed, piles of building materials removed and other little items taken care of provided someone will attend to the matter. The Committee is prepared to make a number of recommendations on a number of small details if the G. & B. Committee and Construction Bureau can assign someone to attend to them.

7. Roads outside the campus.

(1) Road to Yen Tung Yuan

The University to the community in Yen Tung Yuan to provide it with a decent road connecting that compound with the main campus. The fact that such a road runs through the village of Chengfu should not prevent the University from doing its duty by its staff. A bridge has already been built and it would not be an expensive project to build a dirt road from the Power House to the Yen Tung Yuan. The Committee feels that such a road should be built at once. The fact that such a road would be useful to the village of Chengfu is an item that should not be overlooked. It certainly is not out of place for the University to do something of public service for the community into whose midst it has come without asking for leave.

(2) "Power House Road"

By this name the Committee designates the road running north and south just outside of the east wall of the main campus. This road is in fact a street of the village of Chengfu but it also forms an

important avenue of communication between Lang Jun Yuan and the main campus. The improving of this road would mean better communications between the different parts of the University residential compounds, and would make for a direct approach to the Power House from the main road to Peking without crossing the University campus. This would allow every traffic to reach the Power House without using University roads. It is probable that some form of cooperation with the village of Chengfu in the improvement of this road could be worked out. But here, again, the Committee would urge the responsibility of the University for public service. The University should not be prevented from performing this service because of delayed negotiations on some minor point. This road should eventually be paved with macadam, but could be improved quite successfully for the time being by building in with ashes and earth and smoothing off the surface properly.

8. Ivies

The committee recommends that ivies be planted at once under all the walls that have recently been built. Both those of the main University campus and residential compounds. The recent rains have made the time favorable for such plantings. A start in the growth of ivy in this season will go a long way in beautifying our walls next year.

Respectfully submitted

Sohtsu King

L.C. Porter.

important avenue of communication between Lang Yun and the main campus. The improving of this road would mean better communications between the different parts of the University residential compounds, and would make for a direct approach to the lower house from the main road to Peking without crossing the University campus. This would allow every traffic to reach the lower house without using University roads. It is probable that some form of cooperation with the village of Chengtu in the improvement of this road could be worked out. But here, again, the Committee would urge the responsibility of the University for public service. The University should not be prevented from performing this service because of delayed negotiations on some minor point. This road should eventually be paved with macadam, but could be improved quite successfully for the time being by building in with sand and earth and smoothing off the surface properly.

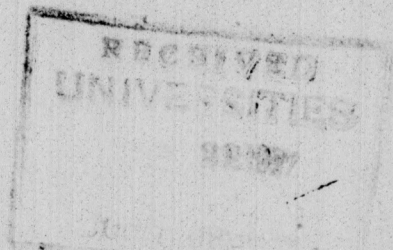
8. Ives

The committee recommends that Ives be planted at once under all the walls that have recently been built. Both those of the main University campus and residential compounds. The recent rains have made the time favorable for such plantings. A start in the growth of Ives in this season will go a long way in beautifying our walls next year.

Respectfully submitted

Robert King

L.C. Porter.



TRANSFER

Haverford, Penna,
September 21st, 1927.

PEKING

Mr. B. A. Garside,
150 Fifth Avenue,
New York City.

My dear Mr. Garside:-

I am this afternoon in receipt minutes of the G. & B. Com. of August 22nd and a letter from Mr. Barker of Aug. 26th, in which he asks me to present the matters arising in these minutes to the Trustees.

12/29
In regard to the LIBRARY Mr. Barker says that the interior arrangements have not proved satisfactory owing to the many changes that have been made from the plans (he should have added by local committees, and many times after much opposition by the Construction Bureau). It has been decided to let the matter rest, till Mr. Hung, Chairman of the Library Com. returns to the Campus.

One comment reported that the tables, made to designs submitted by the Local com. and after samples had been prepared and changed, are too wide and too low. I am wondering whether the 22 more tables are to completely replace those already built. They were more expensive and ornate than I for one was pleased to see ordered.

12/29
The ATHLETIC FIELD improvements should not be carried out as far as my judgement goes. We are definitely decided to finally use the North East Corner of the campus for this purpose and it seems like an unusual expenditure of money to do more to the temporary field. They have been doubtless seeing it during the summer rains which will make it look wet, but with the clear weather of the Fall it will be quite usable again. I hope the President has been able to convince the Athletic Council that the suggested filling is not necessary.

The CHAPEL was mentioned. There seems to have been a feeling in New York that there was delay in regard to this matter in China. Up to the time I left Peking no plans, except tentative sketch plans, had been received, and I think there have not been any sent out since I have been in this country. Those on the field are only too glad to go ahead as soon as plans and authorizations are received. We have been criticised for going too fast in some cases. It seems strange to now feel that the fault is from going too slow. Mr. Barker also adds that the delay in the Warner Gymnasium is due to the steel trusses which we ordered in New York some month or more ago not being sent months before. There were March Letters, if not earlier ones asking for these trusses.

12/26-1261
LANDSCAPE Matters:- Here is an inherent difficulty with special committees. Mr. S. G. King is a most delightful gentleman and has many fine ideas. He submitted a report early in the spring, but there were no funds to carry them out, and Mr. King did not attend the general Committee meetings for more than two months and the Committee did not like to discuss his report in his absence. In the meantime the Con. Bur. was being pushed to get along with the work and the N & S road East of the Administration, Library and on the the Womens College was put in according to Mr. Murphys plan. Mr. King now seems a little hurt that his suggestion was not carried out and you will note that there is a hint that the road may be changed. Hang the Expense.

The Canal off vote 1261 was in Mr. Murphy's original Plan. He made this plan from an incorrect survey made by his Representative

1127

B.A.G. 21/9/27. P.2.

Mr. Corbally in 1920-21. From this survey the canal looked like a feasible proposition, When we came to correct the survey it showed that the canal mean a cut of more than 20 feet in depth in some places and perhaps an average of ten feet along the whole way down to the surface of the water. I have always oposed the plan because of the expense, certainly not less that \$ 10 000 chinese currency, and also because it does not seem to me that we can make an attractive feature of the canal. Besides the expense of cutting there will be two or three more bridges needed on the campus to get back and forth over the canal. There are three members of the committee who have always pushed for this canal. One because he thinks as Mr. Murphy has recommended it, the trustees will be pleased if we carryout the plan, another perhaps because he favors Mr. Murphy and oposes, on principle any changes from his suggestions, and lastly Mr. King because, as he explained to me, it makes a barrier between the two colleges, theoretical at least, and if there was any untoward incident between men and women students, and if there then came a suggestion that the incident would not have happened if the canal had been there, Mr. King as a chinese Gentleman would feel that he had been remis in not continuing to recommend the canal.

I am sure that if there had been a correct survey in the first place the canal would never have been shown on the first plan and there never would have been any suggestion for one. Mr. Murphy was not in a cheerful mood when he visited Peking last and was not willing to give up any of his ideas, hence the canal was continued. Mr. Barker suggests that I put the whole matter before the committee in New York. I hope that this plain statement of the facts will be enough for them to see fit to veto any such an extravagance.

Mr. Porter presented an additional report on color schemes. Again a bewilderment of having a special committee for the report takes up architecture, color and other matters. I am enclosing the copy of the report that was sent here. If the Trustees have another copy I would be glad to have this back. I thought that all color work was stopped till funds are more abundant but it seems to have been revived again. I am sorry not to be able to explain actions 1264 and 1265 without the pains of the auditorium before me.

The Yin Chu Hung Pillars approved for the main court make for the most expensive type of painting possible. In a letter to the Trustees written before I left Peking I pointed out that early in the construction for the Peking University Buildings it was decided not to put in expensive painting. The Medical School Buildings have been criticised for the expensiveness of their painting, and the Committee of that day felt that a mission school plant should try for economy. The field is getting further and further away from this economical idea. The early work in painting was made inexpensive, Mr. Porter, who is the committee on painting, I do not think there is any one regularly associated with him, tho he consults others, urges more elaborate designs, and more expensive materials. The Yin Chu Hung, which is the crimson red found in the very best painting, should have considerable amounts of gold leaf used with it.

This suggestion of painting the whole main court with this color makes for painting one side of the Physics-Biology Building with the bright red and the other side with the dark red now on the building. In his report Mr. Porter says they have found a precedent for this. I am afraid it is an extraordinary case.

see all in binder
I am enclosing two copies of the minutes as they have sent three this time. Also copies of letters from Mr. Lund and of Messers Bush and Holm regarding the engine needed. I would like to talk on this subject but it is too long to go into ~~the~~ in this letter.

IF THIS LETTER REACHES YOU IN TIME AND THERE IS GOING TO BE

1128

A PRETTY FULL MEETING OF THE COMMITTEE TOMORROW I WILL COME OVER TO NEW YORK IF YOU WILL TELEPHONE ME BEFORE OR ABOUT TEN O'CLOCK Our phone is Ardmore 1940.

There is also an audited balance sheet of the power station for the fiscal year ending June 30th. Putting down the motor cars as an asset to the power plant is a mistake. They are Construction Bureau Assets and when sold should help to reduce the Undistributed account or the overhead charged to the various buildings. I am enclosing a copy of this account.

There is also one copy of the working account. ~~I have only one copy--but will enclose it and ask for a copy back.~~ This shows that they have decided to write off \$ 1200.93 of the amount not paid by faculty users of the electricity. I am not sure that this is fair. I notice that they have written in 2% on \$ 288,953.71 as a depreciation reserve fund or only \$ 7,223.84, which I do not seem to find to be enough from this angle.]

Mr. Barker suggests passing the Lund and Bush & Holm letters on to Mr. Warner. This may be a mistake on his part when he may mean the Trustees, but so as to cover all eventualities I suggest that you have copies made for yourself and hand the others to Mr. Warner.

I am not writing more at this sitting so as to get this to you the first thing in the morning.

Very sincerely yours

James Edgar Giblin

RECEIVED
UNIVERSITIES
22 07
JULY 22 1907

1130

5 Dreycote Lane, Haverford,
Pennsylvania.

September 23rd, 1927.

My dear Mr. Garside:-

9/23/27
I am enclosing a letter in this morning from Bocker & co.,
Seattle and my answer to it. I have not kept a copy of the letter
but perhaps do not need it on my files.

This has to do with some water cocks ~~and~~ which were returned
to Bocker & co when I came home, at the same time I left a sample of
just what was wanted in their place. He apparently has not been able
to fill the bill.

The Gas cocks were those I mentioned to you early in the week.
Bocker has held the gas cocks while he waited for the water cocks.
In the meantime the chemistry department has had to mark time for lack
of them. It is a thousand pities that I did not follow the
matter up from the start.

I am wondering whether anything was done at the Committee meeting
on Thursday of interest to me.

Sincerely yours

Joe McFerguson

RECEIVED
UNIVERSITIES
SEP 26
1950

1132

TRANSFER

PEKING

Peking University

September 27, 1927

Mr. J. M. Gibb,
5 Dreyote Lane,
Haverford, Pa.

My dear Mr. Gibb:

We are sending you under separate cover one set of blue prints provided us a few days ago by the United States Steel Products Company, descriptive of their steel trusses for the Gymnasium roof. We are keeping one set of these prints in our office files and transmitting one set to the field.

Very cordially yours,

BAG-H

1133